

Black Country and West Birmingham Joint Commissioning Committee (JCC)

Minutes of Meeting dated 11th April 2019

Members:

Dr Salma Reehana – Chair, Wolverhampton CCG
Andy Williams – Accountable Officer, Sandwell & West Birmingham CCG
Dr Helen Hibbs – Accountable Officer, Wolverhampton CCG
Paul Maubach – Accountable Officer, Dudley CCG & Walsall CCG
Dr Anand Rischie – Chair, Walsall CCG
Dr David Hegarty – Chair, Dudley CCG
Prof Nick Harding – Chair, Sandwell & West Birmingham CCG
James Green – Chief Finance Officer, Sandwell & West Birmingham CCG
Matthew Hartland – Chief Finance and Operating Officer, Dudley CCG; Chief Finance Officer Walsall CCG
Julie Jasper – Lay Member, Sandwell and West Birmingham CCG
Mike Abel – Lay Member, Walsall CCG

In Attendance:

Alastair McIntyre – Portfolio Director, Black Country and West Birmingham STP
Deborah Rossi – Transition Director, Black Country and West Birmingham CCGs
Helen Cook – Communications, Wolverhampton CCG
Jackie Eades – Executive Assistant, Walsall CCG (Note Taker)
Jonathan Fellows – Independent Chair, Black Country and West Birmingham STP
Peter McKenzie – Corporate Operations Manager, Wolverhampton CCG
Prof Simon Brake – Chief Officer, Walsall CCG
Steven Marshall – Director of Strategy and Transformation, Wolverhampton CCG

Apologies:

Paula Furnival – Director of Adult Social Care, Walsall MBC
Jim Oatridge – Lay Member, Wolverhampton CCG
Peter Price – Lay Member, Wolverhampton CCG
Simon Collings – Assistant Director of Specialised Commissioning, NHS England
Charlotte Harris – Note Taker, Black Country and West Birmingham STP

1. INTRODUCTION

- 1.1 Welcome and introductions as above.
- 1.2 Apologies noted as above.
- 1.3 There were no declarations of Interest.
- 1.4 The minutes of the meeting held on the 14th March 2019 were agreed as an accurate record.
- 1.5 The action log was reviewed and actions confirmed as delivered or others taken within the agenda.
- 1.6 Action 133 closed on the agenda.
- 1.7 Actions 140, 141, 142 have a May timescales and remain on the log.
- 1.8 Action 143 was discussed and the action has been re-allocated and amended for Dr Helen Hibbs to take forward an exercise to map all current Specialised Services, understand which services could be delegated and identify the risks from the direction of travel for Specialised

Services. Dr Helen Hibbs also to discuss Specialised Services with Alison Tonge. It was agreed that the proposal will be presented to the JCC members not the Clinical Leadership Group in 3 months' time.

1.9 Action 144, has been deferred.

1.10 Action 145, on the agenda, agreed to have an Brexit update in September 2019, sooner if there are any major changes. Prof Simon Brake gave his update which was scheduled for 6.6 on the agenda. The report was written prior to the announcement of the 31st October extension. All CCGs are engaged in regular assurance and preparedness reporting with NHS England and Improvement. There is a level of risk around social care arrangements both locally and nationally.

2. CCG TRANSITION BOARD

2.1 The Transition Director, Deborah Rossi, introduced herself and stated that the Transition Board Memorandum of Understanding will be discussed and hopefully ratified at today's Transition Board. This will then be submitted to all 4 CCGs to sign off at their Governing Body meetings.

3. CLINICAL LEADERSHIP GROUP (CLG) UPDATE

3.1 Prof Nick Harding updated members on ongoing discussions from the CLG.

3.2 Laura Broster presented Personalised Care; there will be 2 sites.

3.3 The CLG is working with Aston University looking at the potential for a Leadership Academy.

3.4 Richard Beeken, CEO of Walsall Healthcare NHS Trust is developing a piece of work around Provider Sustainability Reviews.

3.5 Breast Cancer referral templates are being reviewed.

3.6 The national cardiovascular programme; discussions remain ongoing to establish if this should be undertaken on a STP footprint.

3.7 There have been discussions on whether another Stroke review is necessary for the Black Country.

3.8 Thrombectomy providers need to look at the service available now and where we want to be in 5 years; collaborative working is key.

3.9 The West Midlands Quality Review Service is undertaking a workforce review; this work could be the lever to assist in getting the providers to work together.

Action: Dr Helen Hibbs to share the West Midlands Quality Review Service workforce review information with the JCC members.

4. FORMALLY DELEGATED AREAS

Steven Marshall joined the meeting.

4.1 Transforming Care Partnership

4.1.1 There is a significant challenge for the Black Country in understanding why there are a higher number of admissions and work on how to reduce the number of admissions. There has been funding announced for next year which we will probably have to bid for. There is a recruitment

process underway; Alan Bailey has been recruited as the TCP Children's Case Manager. Funding has been found to employ further social workers and the interviews for the Programme Director are scheduled for 12th April 2019. Clinical Leadership events are being arranged. There was a discussion on the perception of how important this TCP work is by other Mental Health providers. There has been a community led service running in Wolverhampton and there have been no admissions although this service has taken a while to embed it is working. The Clinical model will be discussed at the CLG and it was noted that Local Authorities need to be held to account for their failures.

4.2 Mental Health – Core 24 Commissioning

- 4.2.1 The Core 24 specification has been agreed although there is a challenge by Walsall around the provision for Dementia patients attending A&E.
- 4.2.2 At Sandwell and West Birmingham's A&E Delivery Board, there was a discussion around this not fitting with arrangements for Midland Met Hospital in 2022. Discussion are continuing and it was agreed to put the Core 24 arrangements in place which can be reviewed and if necessary a 6-month notice period can be activated.
- 4.2.3 CAMHS Tier 4 model review to prevent Tier 4 admissions using a Tier 3+ scheme. Steven Marshall has been asked to seek agreement from each CCG to contribute on a STP basis a share of £50k. This was agreed.

5. RISK REGISTER

- 5.1 Peter McKenzie joined the membership of the JCC and updated members on the work being undertaken to align the risks that have already been identified. The next steps will be for the members to review all the risks. Members were happy with this approach.

6. MATTERS OF COMMON INTEREST

6.1 Place Based Update – Dudley

- 6.1.1 Paul Maubach informed members of the progress of the MCP. There have been several meetings between the Partnership Providers and the Regulators. The regulators have recommended the re-purposing the Mental Health Trusts into becoming the MCP. NHS Improvement have asked for a transition review to compare the MCP model and the option of doing nothing. The closing date for the applications for a MCP Chair is next week; interviews will be held in May. The merger between the Mental Health Trusts and MCP need to be simultaneous. In terms of the Primary Care Networks, the contract for these will be merged with the integrated agreements.

6.2 Performance and Assurance Return

- 6.2.1 The performance and transformation report was noted and Alastair McIntyre highlighted areas where performance targets are not being met. There are currently 88 transformation assurance statements for 2019/20 that will require sign off, some with caveats.
- 6.2.2 Backfill has been appointed for Helen Black, NHS England, whilst on maternity leave; more information at the next meeting.
- 6.2.3 Dr Helen Hibbs stressed that work is being undertaken in Wolverhampton to address the backlog in 2 Week Waits for breast cancer referrals. A referral data quality review is being carried out. Prof Nick Harding stated that the NICE guidance has changed and this may have impacted on the numbers of referrals being made. The use of a community referral service to screen the referrals prior to them being sent to the hospital was discussed as this had worked for other specialities.

6.3 Primary Care Networks (PCNs)

- 6.3.1 For Dudley – there will be 6 PCNs although talks are still ongoing with the membership.
- 6.3.2 For Walsall – there are 7 PCNs; an early pilot scheme has commenced and 7 clinical leads have been identified. All are geographical. The Governing Body recommended that all 7 clinical leads sit on the Provider Board for the ICS.
- 6.3.3 For Sandwell and West Birmingham – work is ongoing; there are 12 at the moment. This may be reduced.
- 6.3.4 For Wolverhampton – there will be 6 PCNs established (still to be confirmed).
- 6.3.5 Practices cannot be in 2 PCNs. All CCGs must ensure that their PCN clinical leads are giving consistent messages around geography and cross border issues. Sarah Southall has written some guidance that has been shared.
- 6.3.6 Dr Helen Hibbs stated that the Primary Care Strategy on an STP level needs to be written by end of June. It was agreed that all clinical leads work together to develop their PCNs without interrupting patient care. There is funding available for OD and the setting up of a Primary Care Academy has been discussed to future proof the Leadership. Paul Maubach stated that the development of an Academy has been discussed at the Population Health Management meetings.

ACTION: Paul Maubach and Alastair McIntyre to meet with David Frith to discuss the proposal for a Black Country Academy, (Based on the Surrey Heartlands model).

6.4 STP Infrastructure Paper update

- 6.4.1 Matthew Hartland tabled the STP infrastructure proposal and asked for an agreement in principle which will then be taken forward to the next STP Partnership Board on Monday 15th April. There was discussion around the posts required, posts already allocated which are being carried out as part of their day to day role, what the contributions would be if payment in kind was not available and what is already allocated. This paper was agreed in principle.

STP INFRASTRUCTURE PROPOSAL		
1. Cash contributions	1,102,846	
2. In-kind posts from Providers/CCG's	466,199	
3. Backfill absorbed	356,447	
4. Externally funded	80,000	
Total STP Resource	2,005,492	
Cash - STP wide	605,846	
Cash - CCG only	493,000	
	1,102,846	
Distribution:		Note - if 'In-Kind' to be cash paid
Providers:		
Black Country Partnership	16,721	29,504
Dudley Group	60,695	107,094
Dudley & Walsall MHT	11,430	20,168
Royal Wolverhampton	92,307	162,872
Sandwell & West Birmingham	82,141	144,935
Walsall Healthcare	41,628	73,451
Sub-total	304,923	538,023
CCG's		
Dudley CCG	180,869	233,707
Sandwell & West Birmingham CCG	297,486	384,391
Walsall CCG	164,656	212,757
Wolverhampton CCG	154,912	209,167
Sub-total	797,923	1,081,023
Total Cash Requirement	1,102,846	1,569,045

6.5 Midland Metropolitan Hospital (MMH) Update

- 6.5.1 Andy Williams gave an update stating that the hospital was on course for mobilisation in 2022/23 although there needs to be more focus on the practical aspects of opening the hospital

rather than on the structure. There is a red risk around the resolution of Sandwell and West Birmingham's boundary issues colliding with the opening of MMH which could destabilise the system. There appears to be a disconnect of repatriation plans between Sandwell Acute Trust and Dudley. Paul Maubach suggested developing a combined CCG plan to get the mobilisation delivered.

ACTION: Midland Metropolitan Hospital to be added to the agenda for May's meeting with a longer time slot to ensure a full depth conversation.

7. FEEDBACK FROM GOVERNING BODIES

7.1 No update given.

8. UPDATE FROM STP

8.1 Dr Helen Hibbs met with Dale Bywater to discuss all the STPs in the system that he has responsibility for.

9. ANY OTHER BUSINESS

9.1 **ACTION: Staff survey results for all CCGs to be added to May's agenda.**

10. DATE OF NEXT MEETING

Thursday 9 May, TO51, Dudley CCG, Brierley Hill Health and Social Care Centre, Venture Way, Brierley Hill, DY5 1RU

JCC Action Log

No.	Date	Action	Lead	Deadline	Status Update
140	14 th Mar 2019	CCGs to meet and discuss the models under consideration in the four places and look at how these build to a sustainable ICS and ensure sustainability when trying to establish acute collaboration.	Alastair McIntyre Matthew Hartland	31 st May 2019	
143	14 th Mar 2019	Dr Helen Hibbs to take forward an exercise to map all current Specialised Services, understand which services could be delegated and identify the risks from the direction of travel for Specialised Services. Dr Helen Hibbs also to discuss Specialised Services with Alison Tonge.	Dr Helen Hibbs	End of July 2019	
146	11 th Apr 2019	Dr Helen Hibbs to share the West Midlands Quality Review Service workforce review information with JCC members	Dr Helen Hibbs	9 th May 2019	
147	11 th Apr 2019	Paul Maubach and Alastair McIntyre to meet with David Frith to discuss the proposal for a Black Country Academy, (based on Surrey the Heartlands model).	Paul Maubach Alastair McIntyre	9 th May 2019	

141	14 th Mar 2019	Alastair McIntyre to confirm the workshop with Toby Lewis for Senior Responsible Officers regarding Midland Metropolitan Hospital assumptions and activity flows.	Alastair McIntyre	31 st May 2019	Completed – occurring on 31 May 2019
142	14 th Mar 2019	The Black Country and West Birmingham STP and Birmingham and Solihull STP Board to Board to be arranged regarding the Midland Metropolitan Hospital being financially and clinically sustainable.	Dr Helen Hibbs Jonathan Fellows	31 st May 2019	Completed – occurring on 12 June 2019
148	11 th Apr 2019	Midland Metropolitan Hospital to be added to the agenda for May's meeting with a longer time slot to ensure a full in depth conversation	Charlotte Harris	9 th May 2019	Completed
149	11 th Apr 2019	Staff survey results for all CCGs to be added to May's agenda	Charlotte Harris	9 th May 2019	Completed